“...to avail the state of those talents, sown as liberally among the poor as among the rich,
which perish without use if not sought for and cultivated...” — Thomas Jefferson
What is COSUAA?

The Coalition of State University Aid Administrators, Inc. is an affiliation of chief financial aid professionals that encourages access to public higher education and the professional development of its members. As a nonprofit, tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code, COSUAA is organized to educate, share ideas, assist member institutions in promoting and developing effective financial aid programs, and promote the professional preparation and effectiveness of its members.

- **Membership** is by institution and consists of the chief student aid administrator from any four-year state, public-funded and controlled university with student enrollments of approximately 10,000 or greater. Membership also includes any state systems administrations of such schools.

- **Annual Meetings** are held in the spring of each year to further the good of financial aid for students attending large public universities. The meetings provide a forum for discussion of student aid issues with a goal of supporting members in resolving operational problems and strengthening the administration of student aid at member institutions.

- **Advocacy** is promoted by providing input to the shaping of national student aid administration and improvement of student programs at U.S. Department of Education Negotiated Rule Making and at other similar or related Department activities.

- **Member Services** include on-line informative discussions relevant to large public four-year institutions on policy issues or proposed legislation. The Coalition offers its members ongoing communications mainly through the COSUAA listserv, the COSUAA website, and with its annual meetings.
Steering Committee

Chair:
Marvin Smith
Indiana University-Purdue University Indianapolis

Past Chair:
Rachelle Feldman
University of North Carolina-Chapel Hill

Treasurer:
Kay Lewis
University of Washington

Secretary:
Scott Miller
University of Virginia

Members:
Jim Brooks
University of Oregon

Justin Chase Brown
University of Nebraska-Lincoln

John McPherson
Ball State University

Jean Rash
Rutgers University

Diane Todd Sprague
University of Texas at Austin
### Past COSUAA National Chairs

<table>
<thead>
<tr>
<th>Year</th>
<th>Chair</th>
<th>Institution</th>
<th>Conference City</th>
</tr>
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<td>Orlo Austin</td>
<td>University of Illinois</td>
<td>New Orleans, LA</td>
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<td>University of Virginia</td>
<td>Santa Fe, NM</td>
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<td>University of Virginia</td>
<td>Charleston, SC</td>
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<td>1997-98</td>
<td>Karen Fooks</td>
<td>University of Florida</td>
<td>Phoenix, AZ</td>
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<td>Savannah, GA</td>
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<tr>
<td>1999-2000</td>
<td>John Curtice</td>
<td>State University of New York</td>
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<td>John Curtice</td>
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<td>2001-02</td>
<td>Bill Boyd</td>
<td>San Diego State University</td>
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<td>2003-04</td>
<td>Sue O'Flaherty</td>
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<td>2005-06</td>
<td>Pam Fowler</td>
<td>University of Michigan</td>
<td>St. Simons, GA</td>
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<td>Pam Fowler</td>
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<tr>
<td>2007-08</td>
<td>Craig Munier</td>
<td>University of Nebraska</td>
<td>Huntington Beach, CA</td>
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<td>Craig Munier</td>
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<tr>
<td>2009-10</td>
<td>Dan Davenport</td>
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<td>University of Idaho</td>
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<td>2011-12</td>
<td>Dan Mann</td>
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<td>2013-14</td>
<td>Kay Lewis</td>
<td>University of Washington</td>
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<td>2014-15</td>
<td>Kay Lewis</td>
<td>University of Washington</td>
<td>Hilton Head Island, SC</td>
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<tr>
<td>2015-16</td>
<td>Roberta Johnson</td>
<td>Iowa State University</td>
<td>Coronado, CA</td>
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<td>2016-17</td>
<td>Roberta Johnson</td>
<td>Iowa State University</td>
<td>Albuquerque, NM</td>
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<td>2017-18</td>
<td>Rachelle Feldman</td>
<td>University of North Carolina</td>
<td>St. Simons, GA</td>
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<td>Rachelle Feldman</td>
<td>University of North Carolina</td>
<td>Long Beach, CA</td>
</tr>
<tr>
<td>2019-20</td>
<td>Marvin Smith</td>
<td>Indiana University Purdue</td>
<td>Charleston, SC</td>
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<td>University Indianapolis</td>
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BYLAWS
of the
COALITION OF STATE UNIVERSITY AID ADMINISTRATORS

Article I. Coalition

The Coalition of State University Aid Administrators (COSUAA, Inc.) is a nonprofit, tax-exempt organization, incorporated in the State of Nevada.

The Coalition exists to advocate the financial needs of college students at large, public-funded institutions.

Article II. Purpose

The Coalition is organized to operate exclusively to educate, share ideas, assist member institutions in promoting and developing effective financial aid programs, and promoting the professional preparation and effectiveness of its members within the meaning of Section 501(c)(3) of the Internal Revenue Code, or the corresponding provision of any future United States Internal Revenue law.

Article III. Activities

Within the limits of 501(c)(3), the activities of the Coalition shall include, but not be limited to:

a) Providing a forum for discussion of student aid issues with a goal of supporting members in resolving operational problems and strengthening the administration of student aid at member institutions

b) Serving as a national forum for student aid topics which further the good of student financial aid for students attending large public universities

c) Representing the membership at U.S. Department of Education Negotiated Rule Making and at other similar or related Department activities for purposes of providing input to the shaping of national student aid administration and improvement of student programs, and

d) Reviewing proposed student financial aid laws and regulations to inform Coalition members, and other aid associations and groups, through training activities, e-mail, and the COSUAA web site.

No substantial part of the activities of the Coalition shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Coalition shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

Article IV. Membership

The Coalition consists of membership from any four-year state, public-funded and controlled university with student enrollments of approximately 10,000 or greater. Membership also includes any state systems administrations of such schools. Collectively, these institutions educate a significant portion of all students enrolled in higher education throughout the nation.
Membership is by institution with representation on the Coalition to be held by the practicing chief student aid administrator at the institution. A member or officer of the Coalition is not, as such, personally liable for the debts, liabilities or obligations of the Coalition.

Active membership is granted by registering annually in the Coalition’s Directory of Members.

**Article V. Governing Board**

The Coalition is served by a Steering Committee of not more than eight Coalition members including Chair, Past Chair, Treasurer, and four members at-large. The names and addresses of the persons, which are four (4) in number, who are to serve as the initial directors of the Coalition are as follows:

1. John Curtice, Chair
   State University of New York
   SUNY Plaza
   Albany, NY 12246

2. Karen Fooks, Past Chair
   University of Florida
   107 Criser Hall
   Gainesville, FL 32611

3. Diane Stemper, Treasurer
   Arizona State University
   Box 870412
   Tempe, AZ 85287

4. William Boyd, Secretary
   San Diego State University
   5500 Campanile Drive
   San Diego, CA 92182

The Steering Committee members will serve a two-year appointment, and may be reappointed for a second two-year term (excluding time served as Chair or Past Chair). The Treasurer may be reappointed for an indefinite number of two-year terms. The Steering Committee members’ terms of service will rotate such that the Committee has at least three continuing members at all times.

Appointments begin the day following the conclusion of the annual Coalition meeting; and appointments expire, in two years, on the last day of the annual Coalition meeting.

The Steering Committee shall, by consensus, select one of its Committee members to serve as Chair.

Any Coalition member may make known to the Steering Committee Chair their interest in serving on the Steering Committee when new appointments become vacant due to term expiration, resignation or removal. The Steering Committee shall, by consensus, fill the vacancy and ensure that the Committee’s composition reflect broad representation of the Coalition membership.

The Chair shall designate a Steering Committee member as Secretary to record the business of the Steering Committee and of the meetings of the Coalition. The Chair shall retain all such records and forward them to the new Chair.

Steering Committee members must be active participants in the work and meetings of the Coalition. Removal from the Committee would require a consensus vote by the remaining Steering Committee members.
Article VI. Meetings

The Coalition will meet formally on at least an annual basis at a site selected by the Steering Committee with recommendations for the meeting sites coming from the Coalition membership. A conference fee shall be established by the Steering Committee as needed to support the cost of such meetings.

Article VII. Publications

The Steering Committee will provide a directory to its membership, which will contain information regarding the Coalition’s organization, By-Laws, membership, and governing board.

The Coalition will communicate mainly through the e-mail COSUAA listserv, maintained at one of its member institutions.

Article VIII. Membership Dues

Coalition membership may be assessed annual dues to support the cost of the organization’s activities. By consensus, the Steering Committee will determine the amount, if any, of such dues.

Article IX. Finances

The revenue of the Coalition shall be collected and accounted by the Treasurer, who will provide at least an annual financial report to the Steering Committee and Coalition membership.

Article X. Prohibition Against Sharing Coalition Profits and Assets

No part of the net earnings of the Coalition shall inure to the benefit of any member of the Coalition or other private individual except that the Coalition shall be authorized and empowered to pay reasonable compensation for services rendered herein. None of the property of the Coalition shall be distributed directly or indirectly to any member of the Coalition except in fulfillment of organizational purposes enumerated herein.

Article XI. Dissolution of Coalition

Upon the dissolution of the organization, assets shall be distributed for one or more exempt purposes within the meaning of section 501(c)(3) of the Internal Revenue Code, or corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not disposed of shall be disposed of by the Court of Common Pleas of the county in which the principal office of the organization is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

Article XII. Resident Agent for Corporation

The name and address of the registered agent for the service of process of the Nevada non-profit corporation shall be:

Corporate Services Group, LLC.
723 S. Casino Center Blvd. 2nd Floor
Las Vegas, NV 89101-6716
CURRENT MEMBERS

ALASKA

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Financial Aid Office
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CONNECTICUT

Rich Bishop
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Fax: 860/832-1105
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Suzanne Peters
Director of Student Financial Services
University of Connecticut
233 Glenbrook Road, Unit 4116
Storrs, CT 06269-4116
Phone: 860/486-2470
Fax: 860/486-6629
Email: suzanne.peters@uconn.edu
### CURRENT MEMBERS

#### DELAWARE

<table>
<thead>
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<th>Address</th>
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<tr>
<td>Melissa Stone</td>
<td>30 Lovett Avenue</td>
<td>302/831-0520</td>
<td>302/831-4334</td>
<td><a href="mailto:mstone@udel.edu">mstone@udel.edu</a></td>
</tr>
<tr>
<td>Director of Student Financial Services</td>
<td>120 Student Services Building Newark, DE 19716-6390</td>
<td></td>
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<tr>
<td>University of Delaware</td>
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#### FLORIDA

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<tr>
<td>Tracy Boulukos</td>
<td>777 Glades Road</td>
<td>561/297-3531</td>
<td>561/297-3517</td>
<td><a href="mailto:tbouluko@fau.edu">tbouluko@fau.edu</a></td>
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<tr>
<td>Chief Financial Aid Administrator</td>
<td>Boca Raton, FL 33431-0991</td>
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<td>Florida Atlantic University</td>
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<tr>
<td>Francisco Valines</td>
<td>11200 SW 8th Street</td>
<td>305/348-2333</td>
<td>305/348-2346</td>
<td><a href="mailto:valinesf@fiu.edu">valinesf@fiu.edu</a></td>
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<tr>
<td>Director of Financial Aid</td>
<td>PC 125 Miami, FL 33199</td>
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<tr>
<td>Florida International University</td>
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<tr>
<td>Somnath Chatterjee</td>
<td>282 Champion Way</td>
<td>850/644-2218</td>
<td>850/644-6404</td>
<td><a href="mailto:somnath@admin.fsu.edu">somnath@admin.fsu.edu</a></td>
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<tr>
<td>Director of Financial Aid</td>
<td>A4400 UCA Tallahassee, FL 32306-2430</td>
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<tr>
<td>Florida State University</td>
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<tr>
<td>Alicia Keaton</td>
<td>4000 Central Florida Blvd. MH 120</td>
<td>407/823-5298</td>
<td>407/823-5241</td>
<td><a href="mailto:alicia.keaton@ucf.edu">alicia.keaton@ucf.edu</a></td>
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<tr>
<td>Exec. Director of Financial Aid</td>
<td>Orlando, FL 32816-0113</td>
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<td>University of Central Florida</td>
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<tr>
<td>Donna Kolb</td>
<td>P113C Peabody Hall</td>
<td>352/294-3226</td>
<td>352/392-2861</td>
<td><a href="mailto:dkolb@ufl.edu">dkolb@ufl.edu</a></td>
</tr>
<tr>
<td>Director of Student Financial Affairs</td>
<td>P. O. Box 114025 Gainesville, FL 32611-4025</td>
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<tr>
<td>University of Florida</td>
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<tr>
<td>Anissa Agne</td>
<td>1 UNF Drive</td>
<td>904/620-2681</td>
<td>904/620-2414</td>
<td><a href="mailto:anissa.agne@unf.edu">anissa.agne@unf.edu</a></td>
</tr>
<tr>
<td>Director of Financial Aid</td>
<td>Jacksonville, FL 32224</td>
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<td>University of North Florida</td>
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<tr>
<td>Billie Jo Hamilton</td>
<td>4202 E. Fowler Avenue</td>
<td>813/974-3039</td>
<td>813/974-5144</td>
<td><a href="mailto:bhamilton@usf.edu">bhamilton@usf.edu</a></td>
</tr>
<tr>
<td>Director of Financial Aid</td>
<td>SVC 1102 Tampa, FL 33620-6960</td>
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<tr>
<td>University of South Florida</td>
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<tr>
<td>Shana Gore</td>
<td>11000 University Parkway</td>
<td>850/474-2400</td>
<td>850/474-3145</td>
<td><a href="mailto:sgore@uwf.edu">sgore@uwf.edu</a></td>
</tr>
<tr>
<td>Director of Financial Aid</td>
<td>Building 18 Pensacola, FL 32514</td>
<td></td>
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<tr>
<td>University of West Florida</td>
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#### GEORGIA

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<th>Address</th>
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<th>Email</th>
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<tbody>
<tr>
<td>Marie Mons</td>
<td>225 North Ave. N.W.</td>
<td>404/894-4582</td>
<td>404/894-7412</td>
<td><a href="mailto:marie.mons@finaid.gatech.edu">marie.mons@finaid.gatech.edu</a></td>
</tr>
<tr>
<td>Director of Student Financial Srvs.</td>
<td>Atlanta, GA 30330-0460</td>
<td></td>
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<tr>
<td>Georgia Institute of Technology</td>
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</tr>
<tr>
<td>Ron Day</td>
<td>1000 Chastain Rd.</td>
<td>770/499-3240</td>
<td>678/797-2545</td>
<td><a href="mailto:rday9@kennesaw.edu">rday9@kennesaw.edu</a></td>
</tr>
<tr>
<td>Director of Financial Aid</td>
<td>MD 0199 Kennesaw, GA 30144</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Kennesaw State University</td>
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<th>Phone</th>
<th>Fax</th>
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# CURRENT MEMBERS

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<tr>
<td>University of South Carolina</td>
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## SOUTH DAKOTA

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